

Leadership is the Conversation...Leadership 2.0

Now that I'm "back in the saddle" at Equis, I thought it would be a good time to share some leadership wisdom. During my recovery, I did a lot of reading.

The best reading was a book by Bradberry and Greaves called <u>Leadership 2.0.</u> In that book, the authors divided leadership skills into two categories:

- Core Skills the skills that you need to develop or enhance for entry into the ranks of leadership.
- Adaptive Skills those skills that you need to enhance or demonstrate once you have arrived into becoming a great leader.

I was impressed in this division of leadership skills and developing for the next level. It coincides with the thinking of Marshall Goldsmith and his writings in the book, What Got You Here, Won't Get You There. (another great book).

Here is the premise of this thinking:

- <u>Core Skills (3)</u> <u>Strategy</u> (Vision, Acumen, Planning, and Managerial Courage), <u>Action</u> (Decision Making, Interpersonal Communications, Mobilizing Others), and <u>Results</u> (Risk Taking, Results Focus, and Agility).
- <u>Adaptive Skills (4)</u> <u>Emotional Intelligence</u> (Self-Awareness, Self-Management, Social Awareness, Relationship Management, <u>Character</u> (Integrity, Credibility, Valuing Differences), <u>Development</u> (Lifelong Learning, Developing Others), and <u>Organizational Justice</u> (Decision Fairness, Information Sharing, Outcome Concern).

When you purchase the book, you will get a code in the back for taking a free assessment of these skills. I found it to be quite interesting and very compatible with the thinking of Lominger (Korn Ferry) and Marshall Goldsmith which we studied extensively in <u>Foundations +</u> and the <u>Leadership Academy</u>. It would be a welcome addition to your personal leadership library.

"Reflection is the key to great leadership."